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## Tanger Med Invests \$500M to Double Its Logistics Capacity: Toward a New Cycle of Euro-Mediterranean Integration

### CONTEXT

Tanger Med Port, ranked 1st in Africa and 17th globally, is undertaking a strategic investment of \$500 million to double the capacity of its truck traffic platform, aiming to reach 1 million units in the coming years. This initiative is designed to support the sustained growth of Moroccan exports to the European Union, with a specific focus on the automotive, agri-food, and aerospace sectors. The operation is backed by a structured international financial arrangement, including loans from JPMorgan and the IFC (World Bank Group).

### KEY FIGURES

- Current capacity handled in 2024: 517,000 trucks (+8.1% year-over-year).
- Target capacity: 1,000,000 trucks/year. Global ranking: 17th in container handling (10 million TEUs).
- Financing:
  - \$200M – International banks (JPMorgan, etc.).
  - \$200M – IFC (World Bank).
  - \$100M – Moroccan equity funds.

### WEAKSIGNALSTOMONITOR

- Beginning of a new logistics internationalization cycle focused on Southern Europe and West Africa.
- Rising European industrial relocations (automotive, technical textiles, equipment) to the TTA region.
- Consolidation of the Tanger-Tétouan industrial corridor, with increased concentration of regional GDP.
- Risk of land and logistics saturation around Tanger Free Zone and TAC.

### PROACTIVE RECOMMENDATIONS

- Urgent territorial rebalancing: anticipate concentration effects and expand logistics service areas inland.

- Targeted professional training: align the regional supply with future needs in logistics, port cybersecurity, and transport engineering.
- SME inclusion in value chains: create integration mechanisms to prevent exclusion of the local productive fabric.
- Extended port governance: involve local governments and territorial actors in the strategic steering of port expansion.
- Employment spillover effects: regularly assess local employment impacts and activate corrective levers for low-connectivity zones.

### STRATEGIC WATCHPOINTS

- Environmental impacts requiring mitigation measures (waste management, green energy, etc.);
- Economic diversification in the region to reduce dependence on the port;
- An opportunity for the TTA Region to increase budgetary resources from the Port Services Tax.

### ACTIVATABLE TERRITORIAL OPPORTUNITIES

| Lever                           | Recommended Action                                                                  |
|---------------------------------|-------------------------------------------------------------------------------------|
| <b>Industrial Development</b>   | Creation of logistics relay zones in Larache and Tétouan                            |
| <b>Education and Employment</b> | Establishment of a regional training hub for port and supply chain professions      |
| <b>Territorial Innovation</b>   | Support for logistics and digital startups (tracking, IoT, AI applied to ports)     |
| <b>Green Transition</b>         | Integration of environmental port standards (decarbonized logistics, clean freight) |
| <b>Territorial Marketing</b>    | Positioning TTA as a green co-processing platform between Europe and Africa         |

The project to double the logistics capacity of Tanger Med Port is a structuring breakthrough for both the regional and national economy. It reinforces the TTA region's role as a hub for Euro-Mediterranean flows.

However, its impact will only be truly transformative if accompanied by balanced territorial anchoring, an inclusive policy for landlocked areas, and a comprehensive strategy to enhance local skills.

Sources : Bloomberg website and Impact Plus analyses