



A New Territorial Generation: TTA in "Results Mode"



KEY MESSAGE FROM THE ROYAL ADDRESS: OPENING OF THE FIRST SESSION OF THE 5TH LEGISLATIVE YEAR (10 OCTOBER 2025)

The Royal Address calls for a shift **from planning to measurable execution**, with projects that visibly transform citizens' lives and strengthen the regional economy. This yields four operational requirements for TTA:

1. **Tangible, trackable results** with clear indicators and deadlines.
2. **Inclusion as a non-negotiable principle** (rural areas, urban peripheries, youth, women).
3. **Acceleration through innovation** to raise the pace of delivery.
4. **Convergence** between the State, the Region, public institutions, and the private sector to break out of "silos".

POINTS OF ATTENTION FOR TTA

- **Territorialized governance:** position the Region as the **preferred scale for design and steering**, with an effective transfer of powers and resources, and reinforced accountability of local actors (President of the Region, Wali/Governors, socio-economic ecosystems).
- **Break with bureaucratic burdens:** modernize methods and instruments (innovative financing, PPPs, delegation schemes, regional development companies) to gain **agility**.
- **Avoid "theoretical inclusion":** precisely target the **most vulnerable populations** within prioritized territories.
- **Establish a "Territorial Convergence Pact":** a joint commitment by the Region–State (via Wali/Governors)–stakeholders, anchored in the SRAT and formalized through a **Charter for Spatial Planning and Territorial Development**.

EXECUTION LEVERS (2025–2027)

- **Performance-based steering:** quarterly dashboards, impact targets (access to services, inclusion, jobs), and progress reviews by a joint Region–Wali committee.
- **Operational convergence:** align regional programming with sectoral policies (water, transport, investment), **pool budgets**, and **speed up procedures** at the deconcentrated level.
- **Innovative financing:** use **capped borrowing**, facilities from financial institutions, and **co-investment mechanisms** to secure the cash flow of structuring projects.
- **Process digitization:** master plans for the **digital transformation** of territorial services and **system interoperability** to reduce processing times.

INCLUSION & TERRITORIAL EQUITY FOCUS

- **Intra-territorial targeting** (fine mapping of pockets of vulnerability) to avoid diluting effort.
- **Place-based action bundles** combining local connectivity (last-mile access), essential services (water, rural transport, health, education), and access to jobs (**NORDEV**, business–youth matching).

REGIONAL COUNCIL COMMITMENT

To translate these orientations into **concrete results starting in 2025–2026**, the TTA Regional Council will **immediately accelerate** three ongoing workstreams:

1. **The Council's digitalization roadmap** (rollout of paperless procedures, digital one-stop shops, open-data project tracking).
2. **The "Rural and Emerging Centers" convention** (integrated packages: access roads, water/sanitation, basic facilities, and local employability hubs).
3. **Strengthening NORDEV as a vehicle for job creation and wealth generation** (project acceleration, youth and women's inclusion, facilitation for investors and SMEs).

Sources

Royal Address—Opening of the 1st Session of the 5th Legislative Year (10 October 2025) and Impact Plus analysis.